

**AYRSHIRE COLLEGE BOARD OF MANAGEMENT MEETING
TO BE HELD ON 08 OCTOBER 2026 AT 4.00 PM**

AGENDA

Part A – Welcome, Report and Minutes

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| 1 | Welcome and Declarations of Interest | |
| 2 | Apologies | |
| 3 | Minute of the meeting held on 18 June 2026 | Paper 1 (SM) (C/P) |
| | • Board of Management Action Tracker | Paper 1A (SM) (P) |
| 4 | Matters Arising | |
| 5 | Student Association Report Q1 | Paper 2 (DB/NB) (P) |
| 6 | Chair's Report | Paper 3 (SM) |
| 7 | Principal's Report | Paper 4 (ACo) |
| 8 | Sustainability Framework Update | Presentation (LK) (P) |

Part B – For Discussion, Decision or Approval

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| 9 | Board Development Day Strategy Key Themes | Paper 5 (DD) (R) |
| 10 | Board and Committee Terms of Reference and 2026/27 Work Plans | Paper 6 (HD) (P) |
| 11 | Board Scheme of Delegation Review | Paper 7 (HD) (P) |
| 12 | Board Effectiveness Report 2025/26 & Development Plan 2026/27 | Paper 8 (HD) (P) |
| 13 | Board Recruitment | Paper 9 (HD) (P) |
| 14 | Evaluation of Effectiveness of Board (Interim Chair) 2025-26 | Paper 10 (MW) (R) |
| 15 | Management Accounts as at 31 July 2026 | Paper 11 (ARi) (R) |
| 16 | SAI Strategic Delivery Plan 2026-29 | Paper 12 (AC/SR) (R) |
| 17 | Annual Assurance Framework – Best value assurance statement | Paper 13 (ARi) (R) |
| 18 | Strategic Risk & Opportunities Register September 2026 | Paper 14 (ARi) (R) |
| 19 | Performance Dashboard Update Link to Dashboard | Verbal (DD) |

Part C – Standing Committee Business: For Review or Approval

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| 20 | Committee Chairs Reports on 1 st Quarter Committee Meetings <ul style="list-style-type: none"> • Learning & Teaching Committee 10 September 2026 • Performance Review & Remuneration Committee 18 June 2026 • People, Infrastructure & Finance Committee 15 September 2026 • Audit & Risk Committee 22 September 2026 | Paper 15 (BG) (P)
Verbal (SM)
Paper 16 (MW) (P)
Paper 17 (JG) (P) |
| 21 | Confirmed Standing Committee Minutes <ul style="list-style-type: none"> • Learning & Teaching Committee 28 May 2026 • People, Infrastructure & Finance Committee 11 June 2026 • Audit & Risk Committee 02 June 2026 | Paper 18 (P)
Paper 19 (P)
Paper 20 (P) |

Part D – To Receive for Information

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| 22 | AY 2026-27 Employer Engagement and Innovation Report | Paper 21 (R) |
| 23 | AOCB | |

Date of Next Meeting: Thursday 10 December 2026

*(C/P) Confirmed minutes will be published on the College website; (P) Papers will be published on the College website
 (R) Papers will not be published for reasons of commercial sensitivity or for reasons of personal data confidentiality*